

# **The APMG PPP Certification Program Guide**

## **Acknowledgments**

## 1. Introduction

The APMG Public-Private Partnerships (PPP) Certification Guide draws upon the work of many people.

We are particularly grateful to the following groups of contributors.

- The team of authors, who drafted the Guide and conducted an internal review.
- The external review panel members, who commented on the draft.
- The members of the consultative committee, who guided the project.
- The World Bank Group project team, which managed the development and execution of the program while coordinating among the various teams.
- APMG project teams, which managed the product development and implementation.

### The team of authors

The APMG PPP Certification Guide was written by leading PPP practitioners with expertise across many infrastructure sectors. Together, the team possesses extensive knowledge that covers all of the regions of the world where PPPs operate, as well as PPP structures with different legal requirements and cultural variations. The team consisted of two lead authors and nine chapter authors that worked in close collaboration with one another.

The lead author was Andrés Rebollo, supported by Richard Foster as Assistant Lead Author. Mr Vinay Venkatesan, an independent consultant, also supported the entire authoring team as research assistant.

The table below identifies the authors of each chapter of the APMG PPP Certification Guide.

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A consultative committee, independent of the APM Group, was created by the World Bank Group so that members could provide guidance on the development of the Guide. Members of this committee also reviewed the final version of the Guide prior to publication and participated in the program's marketing and outreach efforts. The team includes:

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The following members of the World Bank Group project team contributed to the day-to-day management of the development of the Guide.

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## The APM Group Project Team

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